Chair: Councillor Clare Kober

INTRODUCTION

Deputy Chair: Councillor Lorna Reith

- 1.1 This report covers matters considered by the Cabinet at our meeting on 24 February 2009. For ease of reference the Report is divided into the Cabinet portfolios.
- 1.2 We trust that this Report will be helpful to Members in their representative role and facilitate a fruitful dialogue between the Cabinet and all groups of Councillors. These reports are a welcome opportunity for the Cabinet on a regular basis to present the priorities and achievements of the Cabinet to Council colleagues for consideration and comment. The Cabinet values and encourages the input of fellow members.

## **ITEMS OF REPORT**

## **Children and Young People**

## 2. ACTION PLAN IN RESPONSE TO THE JOINT AREA REVIEW OF SAFEGUARDING IN HARINGEY

- 2.1 We considered a report which advised us that in a Joint Area Review (JAR) Report the Office for Standards in Education (OFSTED) had made a number of recommendations for improvement of safeguarding services in Haringey. The Secretary of State for Children, Schools and Families subsequently (1 December 2008) asked the Director of Children's Service appointed from January 2009 to send to him an action plan responding to the OFSTED report by the end of February 2009.
- 2.2 The report attached a Plan which as well as responding to the specific points identified by OFSTED, set out the framework for a journey that would take 3 years as the Council progressed from 'Inadequate', to 'Satisfactory' and on to be at least 'Good' if not 'Excellent'. Everyone working for children across the Borough had come together for this work with commitment, enthusiasm and a determination to deliver excellent services for children.
- 2.3 The Project Group that met during late December through to February has reviewed the full range of work to be done by an excellent Children's Service. In doing so, areas for change and improvement had been mapped out together with a series of actions that would deliver those improvements with outcomes clearly described.

Seven Themes emerged from the work:

- Leadership and Partnership
- Working Practices
- Getting the Organisation Right
- Early Intervention / Universal Services
- Commissioning
- Delivering success through people

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• Monitoring the performance and the quality of safeguarding practice

The report summarised the action planned under each of these themes while the full Action Plan was attached as an Appendix. Each of these set out particular areas for improvement that will support the move to an excellent Children's Service.

- 2.4 We also considered an addendum to the report which set out the recommendations arising from an Overview and Scrutiny Committee meeting on 17 February together with a suggested response to those recommendations. The Overview and Scrutiny process provided a valuable examination of the work of the JAR Action Plan Project Group. We noted that as the Plan had developed some of the points raised at the Committee meeting had already been made by others and incorporated into later versions of the Plan.
- 2.5 We report that we approved the proposed response to the Joint Area Review of Safeguarding in Haringey as outlined in the addendum together with the amended Action Plan as set out in the appendix thereto and to their submission to the Secretary of State for Children, Schools and Families. A copy of the final version of the Action Plan has been published on the Council's web site.

## Leisure, Culture and Lifelong Learning

## 3. WOLVES LANE/FAITH PLANT CENTRE – FUTURE OPERATION

- 3.1 The Council owned the freehold of the Wolves Lane/Faith Plant Centre site and until recently let it to 'Livability' (formerly John Grooms and The Shaftesbury Society) which delivered -
  - Supported adults horticultural and catering training and volunteering programmes.
  - Education and Schools programme.
  - Public access and small retail outlet.
  - Production and supply of the Council's bedding plants.
- 3.2 Following a decision by Livability to withdraw from the site, a review of immediate options was carried out and it was decided to maintain the full range of existing services and operation of the site, up to the end of 2008/9, pending consideration of longer term options. Subsequently, direct management of the site and services, including the TUPE transfer of 6 staff, was transferred to the Council from October 2008. The site was being managed through the Parks Division of Recreation Services, whilst the supported adults and education programmes were led by Adults and Children's Services respectively.
- 3.3 We considered a report which proposed that we manage the site directly, and move to a partnership arrangement with a new 'not for profit' organisation within 3 years. This to be supported by the following key actions:
  - The management, service delivery and development to be brought together under one Business Unit, to champion and deliver the change project.

- The Council to work with the Sustainable Haringey Network to engage relevant /interested voluntary sector stakeholders to establish a new 'not for profit' vehicle possibly achieved through the establishment of a new 'Community Interest Company'.
- The Council to work with Groundwork, through the existing partnership agreement, to identify and engage external funding opportunities.
- The development of a more detailed 'operational implementation plan', including the completion of a condition survey, asset development plan and associated detailed 2-3 year Business Plan.
- 3.2 We report that we agreed the proposal to directly manage the site as outlined and that:
  - The in house operation be managed and developed as a single function/ unit, with all staff transferred to and managed through a preferred Business Unit.
  - The existing training, volunteering, education and retail activity be maintained and built upon and new provision be developed around the theme of sustainable food production.
  - The Council's Adults Service, Haringey Adult Learning Service, Children's Service and Economic Regeneration Service redirect existing commissioning subsidy/funding to purchase relevant delivery from Wolves Lane.
  - The development of a new local 'not for profit' community organisation and related partnership agreement(s) be supported.
  - The net subsidy for the site be met through the investment growth bid in the current budget proposals, and either reduced and/or supported by future prudential borrowing capital investment.
  - Early consideration be given to re-naming the site and that to this end the Director of Adult, Culture and Community Services be authorised to approve the new name in consultation with the Cabinet Members for Leisure, Culture and Lifelong Learning and for Adult, Culture and Community Services.
  - A more detailed operational improvement plan be developed before the end of 2008/9, for approved and monitoring through the 2009/10 2011/12 Business Plan, and the Better Haringey Programme Board.
  - The Council and partners actively pursue external revenue and capital investment funding support.

## Leisure, Culture and Lifelong Learning/Adult Social Care and Well Being

## 4. FEES AND CHARGES 2009/10 FOR ADULT, CULTURE AND COMMUNITY SERVICES

- 4.1 We considered a report which sought our approval to inflation adjusted fees and charges for 2009/10 in relation to functions and services administered by Adult, Culture and Community Services.
- 4.2 The underlying principles for the charges may be summarised as follows -

## **Recreation Services**

As in previous years, a review be carried out into Recreation Services prices and, where relevant, prices be compared with neighbouring boroughs and prices updated in order to optimise income whilst meeting current demands and remaining competitive.

All price increases to support the Council's planned inflation increase of 2% in Recreation Services 2009/10 income.

Having regard to the Council's capacity in burials being limited current demand/income level to be maintained without causing accelerated uptake of burial spaces.

Income performance to date in all services within Recreation Services was in line with the target and both Leisure Services and Bereavement Services were achieving their 2008/9 efficiency savings target of  $\pounds$  215,000 and  $\pounds$ 115,000 respectively.

As the leisure centre and bereavement services enter into their "peak" quarter (Quarter 4), there was a potential risk that the current credit crunch might affect the income performance despite the fact that year to date income performance was broadly in line with target.

The group hire and functions charging policy and actual charges were agreed as per the report to our meeting on 18 November 2008. The essence of the newly agreed charging policy for clubs/groups and function hire being that a market price be applied to commercial organisations for hire, whereas for community organisations a three tiered pricing approach be applied. The key driver of the policy being to use pricing as one of the tools to develop strong sports clubs within the Borough that would actively partner the Council to improve rates of sports participation within Haringey. These clubs would be rewarded with the highest discount.

## Adult Social Care

Maximum charges for in services provided directly by the Council to be increased by 2% across the board, excluding Meals on Wheels which was increased from £2.75 to £3.00 for 2008/09 (an increase of 9%).

## Housing

## 5. HOMES FOR HARINGEY DECENT HOMES PROGRAMME 2009/14

5.1 The Council will be aware that the requirement for all local authority homes to meet the Decent Homes Standard was set out by the Office of the Deputy Prime Minister (ODPM) now known as Department for Communities and Local Government (DCLG) in February

2003. The Decent Homes programme is a long term programme of major investment to bring all tenanted homes up to a decent standard. Environmental improvements, including sustainability issues, may represent up to 5% of the overall programme.

- 5.2 In January 2008, the Department of Communities and Local Government (DCLG) confirmed the Council's overall indicative decent homes funding allocation in the sum of £198.579 million. This includes £11.4 million earmarked for environmental projects. As at 1 April 2008, 6,819 or 42% of Council homes were deemed to be non-decent. In addition, homes with the potential to fall into non decency had to be addressed during the 5 year delivery period for the Programme. It was estimated that approximately 11,500 homes would benefit from the overall programme, the definitive number being dependent on the outcome of detailed surveys, access and refusals, and resident aspirations.
- 5.3 We noted that the first year of the Decent Homes programme had involved 36 packages of work costing a total of £34 million, had commenced in April 2008, and was expected to improve 1,894 homes, once refusals and no access cases were excluded. We also noted that since then, work had progressed in drawing up proposals for the overall Years 2-5 programme. Pre-commencement activity for Year 2 was well advanced and all works proposed for year 2 would be submitted to our Procurement Committee for approval in February and March 2009.
- 5.4 The report advised us that in July 2008, the Homes for Haringey Board had agreed a proposed programme for Years 2-5, which was presented to us as an Appendix to the report. The report also set out the resources available for Years 2-5 of the Decent Homes programme, the proposed programme of properties for these years and the methodology for prioritisation.
- 5.5 We report that we noted the summary of Year 1 of the Programme and that we agreed the Years 2 -5 of the Programme as proposed.

# Regeneration and Enterprise/Enforcement and Community Safety/Environment and Conservation

## 6. URBAN ENVIRONMENT FEES AND CHARGES FOR 2009/10

6.1 We considered a report which reviewed fees and charges for Sustainable Transport and Parking Services, Enforcement Services, and Planning and Regeneration and recommended increases in a number of cases.

## Sustainable Transport and Parking Charges

- 6.2 We noted that in preparing the report the following factors had been taken into account -
  - Current economic climate
  - The fees and charges of neighbouring boroughs
  - The increase in materials and other costs.
  - Where applicable, the current market rates
  - VAT implications

- 6.3 For Sustainable Transport, in addition to the existing charges the following areas were identified as potential charging options for services that resulted in an additional cost to the Sustainable Transport Service
  - Professional technical fees for officer time to external organisations
  - Street work charges
  - Abnormal load assessment recharging to relevant company due to Olympic construction demand through our Borough
- 6.4 For Parking Services, the Council as part of the 2007/08 budget agreed to increase parking permit charges by 5.5% over three years. This was 1.5% above the Retail Price Index (RPI), the current economic climate and feed back from residents the report proposed that those remain frozen for 2009/10 and 2010/11. As part of the 2007/08 budget pay and display charges were increased by 6.5% with effect from October 2008. The report proposed that the 6.5% increase should not be implemented in 2009/10 but rather that charges be reviewed to address inconsistencies that applied in pay and display charges across the borough. These inconsistencies led to confusion among users and dissatisfaction among businesses that needed pay & display charging structures that reflected occupancy levels, managing turnover and that were consistent with the Borough. The report proposed the introduction of a new charging model that would have an hourly rate for low, medium and high usage areas that can be purchased in increments of 15 minutes. Details of the bandings and changes in charges that would apply to each area were detailed in an Appendix. In most areas no change was proposed and there was a maximum 30 pence per hour increase in other areas across the Borough. There were no proposals to increase car park charges.

## Enforcement Services

6.5 We noted that those factors set out in paragraph 6.2 above had again been applied.

## Prescribed Fees

We noted that many of the fees for licenses reflected charges prescribed or limited by legislation.

## Mortuary

We noted that the new mortuary had been built with funding that included £500,000 of prudential borrowing. This borrowing would be met by an increase in the income target for mortuary charges of £161,000 per year over 20 years. It was estimated that for 2009/10 this increased target would be achieved by an increase in charges of 50%. This rate would be reviewed each year to reflect the actual cost of borrowing for the preceding year. Currently, Enfield Council was the only other local authority that used the mortuary. The proposed charge to fund the prudential borrowing had been negotiated and agreed with them.

## Street Trading

Consultation had taken place with all existing licence holders on an inflationary increase. A notice had also been published in a local paper to confirm the consultation and no adverse comments had been received.

## Pest Control

Revised charging rates were introduced in 2006/07 and changes reflected the introduction of a market rate for commercial treatments, a domestic rate based on direct cost recovery and a new concessionary rate for those on mean tested benefits. A concessionary charge of £15 was payable for pest control treatments made to domestic clients who were in receipt of income support, housing benefit or income based jobseekers allowance.

We noted that treatments were projected to increase by 1,000 in 2009/10 with the majority charged at the concessionary rate. Extra temporary staff had been employed to facilitate these additional treatments at an estimated cost of £70,000. Proposals to address this increased expenditure and a predicted budget deficit would be the subject of a further report.

#### Planning and Regeneration

6.6 We noted that those factors set out in paragraph 6.2 above had again been applied

#### Planning Fees

We noted that Planning Fees were set nationally.

#### **Building Control Fees**

We noted that Building Control Fees were set following a benchmarking exercise with 'nearest neighbours' that had not been completed at the time of our meeting. We also noted that the fees were likely to increase and that they would be agreed by the Director of Urban Environment under delegated powers.

- 6.7 We report that we approved the new charging model for parking pay and display charges as outlined above and we authorised officers to proceed with statutory consultation on the proposed changes and, subject to the outcome of that consultation, to the implementation of those charges with effect from 1 April 2009. We also agreed the increases proposed to the existing Sustainable Transport fees and charges and to the new charges for Sustainable Transport Services all to be implemented with effect from 1 April 2009.
- 6.8 We approved the increases and changes to fees and charges proposed for services administered by the Enforcement Service and the new charging model for Planning and Regeneration together with the proposed increases in existing fees and charges as set out in the Appendix to the interleaved report with effect from 1 April 2009.

## **Environment and Conservation**

## 7. SUSTAINABLE MODES OF TRAVEL TO SCHOOL STRATEGY

- 7.1 We considered a report which advised us we were required to prepare the Sustainable Modes of Travel to School Strategy (SMOTS). A draft plan had been produced by a consultant in line with Government guidance which had been the subject of consultation for 4 weeks between December 2008 and 23 January 2009.
- 7.2 The version of the Plan submitted to us took into account comments received while the Strategy included an Action Plan which identified resources and lead agencies in taking the Plan forward. We were required to review the document every year and re-write the Strategy every 5 years. However, during the course of our deliberations, reference was made to the need for pro-active maintenance and monitoring of pedestrian crossings and other road markings in the vicinity of schools which had been raised at a consultation meeting at which its inclusion in the Strategy had been agreed. We noted that this point should have been picked up and would now be fed back to the report author for inclusion in the Strategy document.
- 7.3 We report that we agreed, subject to the forgoing amendment, to the publication of the Sustainable Modes of Travel to School Strategy as set out as an Appendix to the report and in so doing we noted that the final plan would be published on the Council's website and copies placed in the Borough's libraries and main offices.

## Resources

## 8. TREASURY MANAGEMENT REVIEW

- 8.1 We considered a report which advised us that following a tender process PricewaterhouseCoopers LLP (PWC) had been appointed to conduct an independent review of the Council's treasury management functions in respect of investments, particularly in relation to the investment of funds in Icelandic banks. The terms of reference of the review were to:
  - Review the Council's treasury management policies, procedures and investment strategy, and how the operation of these compares to other local authorities and with best practices;
  - Review the circumstances surrounding the decision by the Council to invest funds in three Icelandic banks and whether the decisions to invest funds in these banks were in line with policies, procedures and the Council's investment strategy;
  - Review the advice received from the Council's external treasury management advisors during the previous 12 months, particularly in relation to investments with Icelandic banks and establish whether this advice was followed;
  - Assess the role and function of the external brokers dealing with the Council's investments in the context of treasury management policies and procedures; and
  - Review the procedures in place to consider and assess the potential consequences and risks associated with investment decisions made by the Council.

- 8.2 The first draft of the review was produced in mid-December 2008 and highlighted the need to undertake additional work in relation to the advice received by the Council from its appointed adviser, Sector. This work was completed in January 2009 and a draft incorporating the outcomes was submitted. We noted that the Chief Executive had ensured that she had access to independent advice in a client capacity from an experienced freelance consultant with a proven track record including having been a former Director of Finance.
- 8.3 While the full report of PWC was attached as an Appendix to the report it was classified as exempt by virtue of containing information falling within categories 3 and 4 of paragraph 10.4 of Part 4 Section D of the Constitution (Access to Information Procedure Rules). However, the recommendations of the Chief Executive's report proposed acceptance of all of the PWC conclusions and recommendations.
- 8.4 The report of PWC had reached conclusions about the Council's compliance with policies and procedures; the adequacy of investment strategy; the role of external advisers; investments with Icelandic banks. The report made recommendations for:
  - treasury management strategy and criteria for lending;
  - information used to inform risk and investment decisions;
  - the Council recognising banks as groups of organisations;
  - reviewing the operations, staffing, and capacity of the Council's treasury management/investment function;
  - measures to ensure compliance with daily authorisation limits.
- 8.5 We report that we adopted the recommendation that all of the suggested actions below deriving from the conclusions in the PWC report be implemented:

## Treasury Management Strategy and Criteria for Lending

The Council seek to minimise the amount of funds invested in financial institutions that are placed on Negative Outlook or Ratings Watch Negative by credit ratings agencies, regardless of whether they meet the other minimum lending criteria at the time of the investment decision.

The Council consider using a matrix of counterparty limits dependent on the credit ratings of institutions

That the Treasury Management Strategy be formally reviewed on a quarterly basis and that meetings be held between the Cabinet Member for Resources and the Chief Financial Officer as part of this review.

That the geographical concentration of investments be considered with thresholds stipulated as part of the Council's investment policy.

Process for Review and Consideration of Information to Inform Risk and Investment Decisions

That a formal process for reviewing Sector communications on a daily basis be established. This process should be documented and a record or log maintained to demonstrate that Sector advice had been considered by officers with comments, where appropriate, noting the Council's response to the advice received.

## Recognition of Banking Groups in Forming the Counterparty List

That consideration be given to applying the current counterparty limit to the collective banks within a group, rather than to individual institutions.

That the inter-dependencies between groups of banks be identified and recorded so that counterparty limits can be applied by officers, independently from the advice received from Sector.

## Treasury Management / Investment Function

That a review of the treasury management function be undertaken to assess the increased role it has to play in the Council as a source of income generation and the heightened financial risks attached to this activity. Also a review of the skills and competencies required in the department for those who are investing public money on a daily basis should be performed.

## Compliance with Daily Authorisation Limits

That compliance with daily authorisation limits be checked on a daily basis.

8.6 We also agreed that the Chief Executive report back to us in six months time on the outcomes of the actions taken as a result of the exempt report from PricewaterhouseCoopers.

## Leader

## 9. 2008/09-2010/2011 LOCAL AREA AGREEMENT REFRESH

9.1 This matter was the subject of a report to the Council meeting on 23 February 2009.

## 10. HARINGEY'S SUSTAINABLE COMMUNITY STRATEGY PROGRESS REPORT

- 10.1 The Council will be aware that the Sustainable Community Strategy (SCS) covers the period from 2007-2016 and is the overarching strategy for Haringey. Its vision to 2016 is that the Borough is 'a place for diverse communities that people are proud to belong to'. The Strategy sets out six key outcomes:
  - People at the heart of change
  - An environmentally sustainable future
  - Economic vitality and prosperity shared by all
  - Safer for all
  - Healthier people with a better quality of life
  - People and customer focused

It aimed to address the issues which could not be resolved by one organisation alone and is therefore linked to organisation plans and partnership strategies. We considered a progress report on the priorities of the Strategy which was set out in an Appendix and we noted that it aimed primarily at residents. Contributions had been collated from the Haringey Strategic Partnership (HSP) Co-ordinators Group and officers from across the Council and the Partnership. The following criteria have been used to select examples:

- Partnership focus
- Representative of the diversity of the borough
- People focus
- Outcome focus
- 10.2 We were informed that the report was structured around the Sustainable Community Strategy six outcomes and related priorities. It showcased key achievements against each priority and outlined the next steps towards meeting the priorities for 2009-2011. It also identified some of our key targets from the LAA. Following our consideration the report was to be refined before its consideration by the HSP Board to ensure that it was up-to-date, representative of the diversity of the work that was taking place, and written in a user-friendly style.
- 10.3 We were also informed that a gap analysis had been undertaken and the relevant officers had been contacted to ensure that all areas have been addressed. We also noted that it was proposed that the report be circulated with Haringey People and that a fuller version of the progress report was to be compiled which would be based on the following list of over-arching plans and strategies:
  - Children and Young People's Plan (CYPP)
  - Core Strategy
  - Council Plan
  - Fire Brigade's Corporate Plan
  - Greenest Borough Strategy
  - Haringey Compact
  - Haringey Policing Plan
  - Homelessness Strategy
  - Joint Strategic Needs Assessment (JSNA)
  - Local Area Agreement
  - NHS Haringey Strategic Plan
  - Regeneration Strategy
  - Safer For All Strategy
  - Well-being Strategic Framework (WBSF)

## 11. THE COUNCIL'S PERFORMANCE – PERIOD 9 – APRIL TO DECEMBER 2008

11.1 We considered the third quarterly report of 2008/09 detailing the Council's performance against agreed targets, the business plans and the Better Haringey and Regeneration Corporate Programmes for the period April to December 2008. Financial and performance

information was based on the financial monitoring reports prepared for the budget and performance management review meetings for period 8.

- 11.2 Details of performance against 94 monthly and quarterly reported indicators all linked to the following Council's priorities was set out in an Appendix to the report:
  - Making Haringey one of London's greenest boroughs
  - Creating a better Haringey: Cleaner, Greener and Safer
  - Encouraging lifetime well-being
  - Promoting independent living
  - Delivering excellent services
- 11.3 The Council will be aware that the Comprehensive Area Assessment (CAA) will take account of our performance against all National Indicators (NIs). However, a significant number of the new national indicators lend themselves to quarterly or annual monitoring rather than monthly. National Indicators not included in the Appendix to the report were listed separately and were shown to ensure that Members and senior officers were aware of the full list of indicators which would be used to judge the Council and the Strategic Partnership at the end of the year.
- 11.4 The aggregate projected positions for revenue and capital were shown together with proposed budget changes (virements) for approval in accordance with financial regulations, and the RAG status of planned savings and planned investments. We noted the status of the Council's Better Haringey and Regeneration Corporate Programmes, with summary objectives for each project and also noted that the report formed part of Haringey's Project Management Governance and Quality Assurance arrangements, which included monthly reporting to the Programme Boards. Child protection performance information was not shown in the report as it was subject to a data quality checking but an update on child protection data validation was provided.
- 11.5 Overall good progress had been made on the indicators monitored with seventy nine of the 94 performance indicators showing Green or Amber status. Highlights included -
  - Fly Tipping (NI 196) which had improved and was now receiving the best possible score of 1, meaning both that incidents were decreasing and enforcement actions were increasing. Sports and leisure usage and active card membership both continued to exceed targets.
  - National non domestic rates collection had fallen to 96.2% against a 99% target.
  - Processing of minor planning applications, 79% completed on time, against a target of 85%.
  - The majority of projects in the Better Haringey & Regeneration Corporate Programmes were on schedule to deliver the agreed benefits.
- 13.1 In terms of finance, the overall revenue budget monitoring, based on the December position, showed that the General Fund was forecast to spend £1.2 million above budget. There were also some budget pressures detailed that services were seeking to contain within the approved budget limit. We noted that further work would be done with

services to reduce non-essential expenditure to bring the revenue position back in to line with the approved budget by the year end.

- 13.2 The Council formally approved a revised treasury management strategy that restricted the institutions with which deposits could be placed to reduce risk given the continued difficulties in the global banking sector. The use of additional Government backed AAA instruments had also been included. The administration process for the Heritable bank was continuing and the statutory creditor's committee had met twice to discuss the proposed recovery plans with the administrators Ernst and Young. The administrators were pursuing a managed run off of the business rather than a sale of assets, which was estimated to produce a much better return for creditors at this time. The administrators have stated that a material dividend will be payable in due course. In relation to Landsbanki and Glitnir open creditor meetings were planned in Iceland. The process was not progressing as quickly in respect of these banks as the asset valuation work was very complex and the methodologies had not yet been agreed. The review by PricewaterhouseCoopers of the Council's treasury management arrangements was the subject of a separate report which appears elsewhere.
- 13.3 Financial regulations required that proposed budget changes be approved by the Cabinet. These are shown in the table below. These changes fall into one of two categories:
  - Budget virements, where it was proposed that budget provision be transferred between one service budget and another. Explanations are provided where this is the case;
  - Increases or decreases in budget, generally where notification has been received inyear of a change in the level of external funding such as grants or supplementary credit approval.
- 13.4 Under the Constitution, certain virements are key decisions. Key decisions are:
  - For revenue, any virement which results in change in a directorate cash limit of more than £250,000; and
  - For capital, any virement which results in the change of a programme area of more than £250,000.

Key decisions are highlighted by an asterisk in the table.

13.5 The following table sets out the proposed changes. There are two figures shown in each line of the table. The first amount column relates to changes in the current year's budgets and the second to changes in future years' budgets (full year). Differences between the two occur when, for example, the budget variation required relates to an immediate but not ongoing need or where the variation takes effect for a part of the current year but will be in effect for the whole of future years. Proposed virements are set out in the following table.

#### Revenue Virements

Period	Service	Key	Amount current year (£'000)	Full year Amount (£'000)	Reason for budget changes	Description
9	CR	Rev	58		Corrective budget realignment	IT Budget re-aligned to accommodate BLT, due to the in-house hosting of the BLT managed service.
9	CR	Rev*	(350)	(350)	Corrective budget realignment	Accommodation Strategy phase 2 re-alignment to budget.
9	PPPC	Rev	55		Corrective budget realignment	Department for Children, Schools and Families (DCSF) funding to prevent and reduce substance misuse related harm for children and young people 2008/09 to 2010/11.
9	PPPC	Rev	95		Corrective budget realignment	Community Safety Projects and New Initiatives for Knife possession prevention programme.
9	CR/PD	Rev*	(703)	(453)	Corrective budget realignment	Allocation of Achieving Excellence savings to relevant service area.
Capital V	irements					
9	CYPS	Сар	150		Corrective budget realignment	2008/09 City Learning Funding (Standards Fund Grant (No 2.9).
9	CYPS	Cap*	329		New funding allocations	2008/09 additional funding - Computers for pupils.
9	CYPS	Сар	112		Corrective budget realignment	2007/08 Integrated Children's System Grant (DCSF Funding).
9	CR	Cap*	1,050		Corrective budget realignment	Hornsey Town Hall Project funded from a one off contribution from NSR.
9	CR	Cap*	(495)		Corrective budget realignment	Accommodation Strategy phase 2 re-alignment to Budget.
9	UE	Сар	(20)		Corrective budget realignment	Budget reduced by Transport for London for Highgate Hill Retaining wall.
9	CYPS	Cap*	(2,900)		Rephasing	Projected under spend of £2.9m for the Building Schools for the Future (BSF) project. This remains positive in the sense that it relates to contingency that has been set aside for this financial year, which is now not expected to be called upon. A virement is proposed to rephase the budget.
9	UE	Сар	100		Corrective budget realignment	Revised Baseline for London Cycle Network for London Transport.
9	ACCS	Cap*	250		Corrective budget	Under spend on Lordship Recreation Ground project to be vired to offset against the Parks improvement project.
9	ACCS	Сар	100		Corrective budget realignment	Under spend on Finsbury Athletics project to be vired to offset against the Burial Village Project.
9	ACCS	Сар	(140)		Rephasing	Re-phasing of Noel Park, the delayed works has resulted in a carry forward request of £140k.

9	ACCS	Сар	(112)	Rephasing Re-phasing of Leisure Centre Refurbishment. The invitation to tender has only received one response. Thus the tender exercise will need to be repeated and work will not commence until 2009/10. A carry forward of this amount is proposed.				
Other budget adjustment								
9	CYPS	Rev*	(620)	Corrective budgetThe Council's gross budget requirement needs to decrease to take account of the reduction in DSG. This is due to a recalculation of grant due based upon updated actual pupil numbers. The gross budget requirement reduces from £399.6m to £399.0m. The C&YP cash limit was previously reduced for this when the reduction in DSG was agreed.				

## 12. DELEGATED DECISIONS AND SIGNIFICANT ACTIONS

12.1 We were informed of the following significant actions taken by Directors under delegated powers -

## Director of Adult, Culture and Community Services

Culture, Libraries and Learning – Establishment Charges Efficiency Savings.

Culture, Libraries and Learning – Haringey Adult Learning Service (HALS) transfer of evening provision to Wood Green Library.

Older People Day Service Establishment Changes – Haynes Day Centre (Hornsey Hospital).

Wolves Lane Nursery/Faith Plant Centre – Rescue Operations.

## **Director of Children and Young People's Services**

Building Schools for the Future Programme – Approval to the early ordering of steel and piling in connection with works to Highgate Wood School.

Building Schools for the Future Programme – Approval to early work packages to Hornsey School for Girls.

Building Schools for the Future Programme – Approval to the issuing of a letter of intent for main contract works to Gladesmore School.

Extension of Contract for Family Support Services

Extension of Contract for NSPCC Service

## Extension of Contract for Adoption and Permanency and Fostering Care

Park View Academy Enabling Works

## **Director of Corporate Resources**

551b Tottenham High Road - Award of the contract for refurbishment works to R.D.Bull.

## 13. ACTIONS TAKEN UNDER URGENCY PROCEDURES

13.1 We were informed of the following significant actions taken by Directors under delegated powers -

## **Director of Corporate Resources**

Implementation of VAT Rate Change from 1 December 2008 - Approval to the reduction of service level fees and charges with immediate effect for the annual membership of Sports and Leisure Centres and for Car Parking Season Tickets and to make no other change to other fees and charges.